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# UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE

In re: Big Lots, Inc., et al. Case No. (Jointly Administered): 24-11967 (JKS)

Reporting Period: June 29, 2025 – August 2, 2025

# SUPPORTING DOCUMENTATION TO UST FORM 11-MOR

REQUIRED DOCUMENTS	Form No.	Document Attached	Explanation Attached
Schedule of Cash Receipts and Disbursements	MOR-1	X	
Statement of Operations	MOR-2	X	
Balance Sheet	MOR-3	X	

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Case No. (Jointly Administered): 24-11967 (JKS) Reporting Period: June 29, 2025 – August 2, 2025

# Notes to the Monthly Operating Report

#### **General:**

The report includes activity from the following Debtors and related Case Numbers:

Debtor Name	Case No.
Great Basin, LLC	24-11966 (JKS)
Big Lots, Inc.	24-11967 (JKS)
Consolidated Property Holdings, LLC	24-11968 (JKS)
Big Lots Management, LLC	24-11969 (JKS)
Big Lots Stores - PNS, LLC	24-11970 (JKS)
Broyhill LLC	24-11971 (JKS)
BLBO Tenant, LLC	24-11972 (JKS)
Big Lots Stores, LLC	24-11973 (JKS)
CSC Distribution LLC	24-11974 (JKS)
Durant DC, LLC	24-11975 (JKS)
Big Lots Stores - CSR, LLC	24-11976 (JKS)
GAFDC LLC	24-11977 (JKS)
Closeout Distribution, LLC	24-11978 (JKS)
WAFDC, LLC	24-11979 (JKS)
Big Lots eCommerce LLC	24-11980 (JKS)
AVDC, LLC	24-11981 (JKS)
PAFDC LLC	24-11982 (JKS)
INFDC, LLC	24-11983 (JKS)
Big Lots F&S, LLC	24-11984 (JKS)

**Introduction**: On September 9, 2024 (the "Petition Date"), Big Lots, Inc. and its affiliated debtors and debtors in possession (collectively the "Debtors") filed voluntary petitions for relief under chapter 11 of title 11 of the United States Code, 11 U.S.C. §§ 101–1532 (the "Bankruptcy Code") with the United States Bankruptcy Court for the District of Delaware (the "Bankruptcy Court"), thereby commencing these cases jointly administered as *In re: Big Lots, Inc., et al.*, No. 24-11967 (JKS) ("Chapter 11 Cases"). The Debtors are authorized to continue to manage and operate their businesses as debtors in possession under sections 1107 and 1108 of the Bankruptcy Code.

On September 10, 2024, the Bankruptcy Court entered an order [Docket No. 95] authorizing the joint administration of these Chapter 11 Cases pursuant to Rule 1015(b) of the Federal Rules of Bankruptcy Procedure. On September 23, 2024, the Office of the United States Trustee for the District of Delaware (the "<u>U.S. Trustee</u>") appointed an official committee pursuant to section 1102(a)(1) of the Bankruptcy Code [Docket No. 248].

Additional information about these Chapter 11 Cases, court filings, and claims information is available at the Debtors' restructuring website: <a href="https://cases.ra.kroll.com/biglots">https://cases.ra.kroll.com/biglots</a>.

Accounting Principles: This Monthly Operating Report ("MOR") is unaudited and has been prepared solely for the purpose of complying with the Debtors' obligations to provide monthly operating reports during these Chapter 11 Cases. This MOR is not prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") and does not include all information and disclosures required by U.S. GAAP. The MOR is not intended to reconcile to any financial statement otherwise prepared or distributed by the Debtors. The Debtors have prepared this MOR using the best information presently available to them at this time, which has been collected, maintained, and prepared in accordance

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with their historical accounting practices. This MOR is, thus, true and accurate to the best of the Debtors' knowledge, information and belief based on current available data. The MOR should not be relied upon by any persons for information relating to current or future financial condition, events, or performance of any of the Debtors or their affiliates, as the results of operations contained herein are not necessarily indicative of results which may be expected from any other period or for the full year, and may not necessarily reflect the combined results of operations, financial position, and schedule of receipts and disbursements in the future.

General Methodology: The Debtors prepared this MOR relying primarily upon the information set forth in their books and records. Additionally, the information furnished in this report includes primarily normal recurring adjustments, but does not include all the adjustments necessary to ensure that the quarterly and/or annual consolidated financial statements are in accordance with U.S. GAAP, including income tax accruals that would typically be made. Furthermore, the monthly financial information contained herein has not been subjected to the same level of accounting review and testing that the Debtors would apply in the preparation of quarterly and annual consolidated financial information in accordance with U.S. GAAP. Because the Debtors' accounting systems, policies, and practices were developed to produce financial statements at a consolidated level, rather than financial statements by legal entity, it is possible that not all assets, liabilities, income or expenses have been recorded on the correct entity. Accordingly, upon the application of such procedures, the Debtors believe that the financial information may be subject to change, and these changes could be material.

**Reporting Period:** This is the eleventh MOR filed since the Petition Date and includes cash activity in MOR-1 from June 29, 2025 through August 2, 2025, the Debtors' fiscal reporting period. In preparing this MOR, the Debtors made best efforts to supplement the information set forth in their books and records with additional information concerning transactions that may not have been identified therein.

Accuracy: The financial information disclosed herein was not prepared in accordance with federal or state securities laws or other applicable non-bankruptcy law or in lieu of complying with any periodic reporting requirements thereunder. Persons and entities trading in or otherwise purchasing, selling, or transferring the claims against or equity interests in the Debtors should evaluate this financial information in light of the purposes for which it was prepared. The Debtors and their advisors are not liable for and undertake no responsibility to indicate variations from security laws herein or for any evaluations of the Debtors based on this financial information or any other information.

Carrying Value of Assets: Unless otherwise noted, this MOR reflects the carrying values of the assets as recorded on the Debtors' books and records as of the end of the fiscal period and is not based upon an estimate of their current market value. The Debtors reserve their right to amend or adjust the value of each asset set forth herein.

**Prepetition Liabilities Subject to Compromise:** As a result of the Chapter 11 Cases, the payment of certain prepetition indebtedness may be subject to compromise or other treatment under a plan of reorganization. Generally, actions to enforce or otherwise effect payment of pre-Chapter 11 liabilities are stayed. However, the Bankruptcy Court has authorized the Debtors to pay certain prepetition claims subject to certain terms and conditions.

**Past Performance:** The results of operations contained herein are not necessarily indicative of results that may be expected from any other period or for the full year and may not necessarily reflect the consolidated results of operations, financial position and cash flows of the Debtors in the future. For the reasons discussed above, the Debtors caution readers not to place undue reliance upon information contained in this MOR.

**Reservation of Rights:** The Debtors hereby reserve all of their rights to dispute the validity, status, enforceability, or executory nature of any claim amount, representation or other statement in this MOR and reserve the right to amend or supplement this MOR, if necessary. Nothing contained in this MOR shall constitute a waiver of any of the Debtors' rights or an admission with respect to their Chapter 11 Cases. In future periods, any changes to prior period balances will be reflected in the current month's MOR.

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#### **Notes to Supporting Documentation**

#### Notes to MOR-1

Cash is received and disbursed by the Debtors as described in the Motion of Debtors for Entry of Interim and Final Orders (I) Authorizing (A) Debtors to Continue to Maintain Existing Cash Management System, Bank Accounts, and Business Forms, (B) Debtors to Open and Close Bank Accounts, and (C) Financial Institutions to Administer the Bank Accounts and Honor and Process Related Checks and Transfers, (II) Waiving Deposit and Investment Requirements, and (III) Allowing Intercompany Transactions and Affording Administrative Expense Priority to Post-Petition Intercompany Claims [Docket No. 15] (the "Cash Management Motion") and is consistent with the Debtors' historical cash management practices. Debtor Big Lots Stores, LLC remits payments on behalf of other Debtor entities for certain expenses. The Debtors have made reasonable efforts to appropriate these expenses to their respective Debtors for purposes of MOR-1 and Form MOR-11 Part 1.

Cash activity related to intercompany transfers among the Debtors is excluded from cash receipts and disbursements. As more fully described in the Debtors' Cash Management Motion, the Debtors elected to enter a Dominion Period prior to the Petition Date. Transfers conducted in accordance with the Dominion Period requirements are included in the Debtors' cash receipts and disbursements in this MOR.

Figures include cash as reported in the Debtors' bank statements. Reconciliation differences exist between bank statement balances and balance sheet cash balances due to ordinary course timing differences between payment execution in the Debtors' financial system and disbursement of funds from Debtor bank accounts, as well as outstanding checks and deposits in transit. The Debtors review all bank statement activity, and the balance sheet cash position is subject to ongoing reconciliation to the bank statement activity.

#### Notes to UST Form 11-MOR, Part 1 Cash Receipts and Disbursements:

Consistent with the guidance received from the U.S. Trustee in connection with the completion of UST Form 11-MOR Part 1, Cash Receipts and Disbursements, reported cash receipts and disbursements should exclude intercompany, debtor-to-debtor, transactions. As a result, for those Debtors with net intercompany cash outflows or inflows during the reporting period, the ending cash balances reported on Form 11-MOR Part 1 will not agree with the ending cash balances per the Debtors' bank statements or the Debtors' books and records. For additional information on ending cash balances per the Debtors' books and records, see the attached Summary of Cash Receipts and Disbursements.

Pursuant to the Sale Order (as defined below), the Debtors previously transmitted daily sweeps of proceeds from store sales to Gordon Brothers Retail Partners, LLP (the "Buyer" or "GBRP"). For periods subsequent to January 3, 2025, the Debtors have not included sales receipts or the corresponding sweeps of cash to the Buyer for the purposes of UST Form 11-MOR Part 1. In addition, the Debtors have not included receipts of cash that are pass-through funds for the direct benefit of the Buyer. For additional information regarding the Debtors' sale transaction, see *Notes to UST Form 11-MOR*, *Part 3 Assets Sold or Transferred* below.

#### Notes to UST Form 11-MOR, Part 2 Asset and Liability Status

On February 7, 2025, the Debtors filed the Motion of Debtors for Entry of an Order (I) Setting a Bar Date for Filing Proofs of Pre-Closing Administrative Expense Claims Against the Debtors, (II) Establishing Pre-Closing Administrative Expense Claims Procedures, and (III) Granting Related Relief, Including Notice and Filing Procedures [D.I. 1962]. Due to the Debtors' ongoing reconciliation of Pre-Closing Administrative Expense Claims, for the purposes of UST Form 11-MOR Part 2, Asset and Liability Status, the Debtors have not reported an estimate of postpetition payables past due.

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#### Notes to UST Form 11-MOR, Part 3 Assets Sold or Transferred:

On January 2, 2025, the Court entered the Order (I) Approving the Asset Purchase Agreement, (II) Authorizing and Approving the Sale of Certain of the Debtors' Assets Free and Clear of all Claims, Liens, Rights, Interests, Encumbrances, and Other Assumed Liabilities and Permitted Encumbrances, (III) Authorizing and Approving the Assumption and Assignment of Certain Executory Contracts and Unexpired Leases, and (IV) Granting Related Relief [D.I. 1556] (the "Sale Order"). The sale of substantially all assets to the Buyer was subsequently consummated on January 3, 2025. For the purposes of UST Form 11-MOR Part 3(a), the Debtors previously reported, and have now included cumulative totals for, amounts committed by the Buyer pursuant to the transaction. Part 3(b) includes amounts committed for debt repayment, letter of credit collateralization, and professional fees. The amount reported in Part 3(c) represents the net proceeds previously received by the Debtors. These proceeds represent the prior funding for initial Administrative Budget, Wind-Down Budget, and Store Operating Budget expenses, as well as certain rent obligations. These amounts are also included in the cumulative totals for Part 1 of Form 11-MOR. All such transaction amounts are included on the MOR of Debtor Big Lots Stores, LLC.

#### Notes to UST Form 11-MOR, Part 6 Postpetition Taxes:

The Debtors' books and records are typically maintained on a consolidated basis. The Debtors' reasonably accessible records do not include information with respect to the Debtor entity liable for postpetition tax obligations. Consequently, information on postpetition tax obligations is included in this MOR under Debtor Big Lots Stores, LLC. The Debtors reserve their rights with respect to the Debtor entities ultimately liable for tax obligations.

The Debtors are in the process of preparing their federal, state, and local income tax returns for 2024, and projections of taxable income (loss) for 2025, including the impact of gains/losses resulting from the Court-approved sales of their business assets, and the need for estimated tax payments. The Debtors expect to update their MORs in future periods as these returns and projections are finalized and updated, as applicable.

#### Notes to UST Form 11-MOR, Part 7 Questionnaire, item (a):

Following the Petition Date, the Bankruptcy Court entered various orders authorizing the Debtors to, among other things, pay certain prepetition: (i) services, fees, and charges assessed by the Debtors' bank; (ii) customer programs obligations; (iii) employee wages, salaries, and related items (including, but not limited to, employee benefit programs and supplemental workforce obligations); (iv) insurance program obligations; (v) taxes and assessments; and (vi) critical vendor, 503(b)(9), lien, and foreign vendor obligations (collectively, the "First Day Orders"). To the extent any payments were made during the reporting period on account of prepetition claims pursuant to authority granted to the Debtors by the Bankruptcy Court by the First Day Orders, such payments have been included in this MOR (subject to the notes and limitations provided herein).

The Debtors' insurance policies for general liability and casualty/property coverage expired in the ordinary course on May 31, 2025. The policies were occurrence-based, and all the Debtors' stores, distribution centers, and related activities were closed or concluded prior to the expiration of the applicable policies. The Debtors no longer require these types of coverage for the remaining wind-down period, and the policies were not renewed.

# **Summary of Cash Receipts and Disbursements**

# TIME PERIOD: 6/29/2025 through 8/02/2025

\$USD in 000s

Debtor Name	Case No. Receipts		Disbursements	Surplus / (Deficit)		
Great Basin, LLC	24-11966	\$	-	\$ -	\$	-
Big Lots, Inc.	24-11967	\$	169	\$ (80)	\$	89
Consolidated Property Holdings, LLC	24-11968	\$	-	\$ -	\$	-
Big Lots Management, LLC	24-11969	\$	-	\$ (1,508)	\$	(1,508)
Big Lots Stores - PNS, LLC	24-11970	\$	-	\$ (88)	\$	(88)
Broyhill LLC	24-11971	\$	-	\$ -	\$	-
BLBO Tenant, LLC	24-11972	\$	-	\$ -	\$	-
Big Lots Stores, LLC	24-11973	\$	1,230	\$ (1,409)	\$	(179)
CSC Distribution LLC	24-11974	\$	-	\$ (4)	\$	(4)
Durant DC, LLC	24-11975	\$	-	\$ (0)	\$	(0)
Big Lots Stores - CSR, LLC	24-11976	\$	-	\$ (27)	\$	(27)
GAFDC LLC	24-11977	\$	-	\$ -	\$	-
Closeout Distribution, LLC	24-11978	\$	-	\$ -	\$	-
WAFDC, LLC	24-11979	\$	-	\$ -	\$	-
Big Lots eCommerce LLC	24-11980	\$	-	\$ -	\$	-
AVDC, LLC	24-11981	\$	-	\$ (1)	\$	(1)
PAFDC LLC	24-11982	\$	-	\$ -	\$	-
INFDC, LLC	24-11983	\$	-	\$ -	\$	-
Big Lots F&S, LLC	24-11984	\$	-	\$ -	\$	-
		Total \$	1,399	\$ (3,117)	\$	(1,718)

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TIME PERIOD: 6/29/2025 throu	gh 8/02/2025	
\$USD in 000s		
Cash Receipts		
Benefits Refunds & Rebates	\$	1,125
Insurance Receipts	\$	40
Tax Refunds	\$	193
Other Receipts	\$	41
Total Receipts	\$	1,399
Cash Disbursements		
Contract Workforce Obligations	\$	842
Credit Card Processor Obligations	\$	1
Other Expenses	\$	942
Payroll & Benefits	\$	254
Rent	\$	1,023
Taxes	\$	56
<b>Total Disbursements</b>	\$	3,117

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Unaudited Statement of Operations for the fiscal month ended August 2, 2025 - MOR-2

Reporting Period: June 29, 2025 - August 2, 2025

	Big Lots Stores - PNS, Big Lots Stores - CSR, Closeout Distribution,							
\$USD in 000s	Big Lots Stores, LLC	LLC	LLC	LLC	AVDC, LLC			
Sales	-	-	-	-	-			
Misc Revenue	0	-	-	-	-			
Agency Revenue	(28,501)	16,569	11,660	271	-			
Total Revenue	(28,501)	16,569	11,660	271	-			
Cost of Goods Sold	-	-	-	-	-			
Gross Margin	(28,501)	16,569	11,660	271	-			
Selling and admin expenses	64,082	(33,715)	(4,817)	(2,942)	76			
Depreciation Expense	-	-	-	-	-			
Operating Profit/(Loss)	(92,583)	50,284	16,478	3,213	(76)			
Interest Expense	-	-	-	-	-			
Other Income (expense)	128	-	-	-	-			
Intercompany Charges	-	-	-	-	-			
(Gain)/Loss on Company Sale	5	-	-	54	-			
Reorganization Items, Net	(3)	-	-	-	-			
Pretax Income/(Loss)	(92,458)	50,284	16,478	3,159	(76)			
Income Taxes	(899)	-	-	-	-			
Net Income/(Loss)	(91,559)	50,284	16,478	3,159	(76)			

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Unaudited Statement of Operations for the fiscal month ended August 2, 2025 - MOR-2

Case No (Jointly Administered): 24-11967 (JKS) Reporting Period: June 29, 2025 - August 2, 2025

	Big Lots eCommerce Big Lots Management,		Consolidated Property			
\$USD in 000s	LLC	LLC	Big Lots, Inc.	Holdings, LLC	Broyhill LLC	
Sales	-	-	-	-	-	
Misc Revenue	-	-	-	-	-	
Agency Revenue	-	-	-	-	-	
Total Revenue	-	-	-	-	-	
Cost of Goods Sold	-	-	-	-	-	
Gross Margin	-	-	-	-	-	
Selling and admin expenses	(999)	(11,551)	(3,265)	0	-	
Depreciation Expense	-	-	-	-	-	
Operating Profit/(Loss)	999	11,551	3,265	(0)	-	
Interest Expense	-	-	-	-	-	
Other Income (expense)	-	-	-	-	-	
Intercompany Charges	-	-	-	-	-	
(Gain)/Loss on Company Sale	-	-	-	-	-	
Reorganization Items, Net	-	807	-	-	-	
Pretax Income/(Loss)	999	10,745	3,265	(0)	-	
Income Taxes	-	(54)	-	-	-	
Net Income/(Loss)	999	10,799	3,265	(0)	-	

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Net Income/(Loss)

Unaudited Statement of Operations for the fiscal month ended August 2, 2025 - MOR-2

\$USD in 000s	Great Basin, LLC	Big Lots F&S, LLC	CSC Distribution LLC	Durant DC, LLC	PAFDC LLC
Sales	-	-	-	-	-
Misc Revenue	-	-	-	-	-
Agency Revenue	-	-	-	-	-
Total Revenue	-	-	-	-	-
Cost of Goods Sold	-	-	-	-	-
Gross Margin	-	-	-	-	-
Selling and admin expenses	-	(108)	(2,954)	(2,002)	-
Depreciation Expense	-	-	-	-	-
Operating Profit/(Loss)	-	108	2,954	2,002	-
Interest Expense	-	-	-	-	-
Other Income (expense)	-	-	-	-	-
Intercompany Charges	-	-	-	-	-
(Gain)/Loss on Company Sale	-	-	48	70	-
Reorganization Items, Net	-	-	-	-	-
Pretax Income/(Loss)	-	108	2,906	1,932	-
Income Taxes	-	-	-	-	-

108

2,906

1,932

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In re: Big Lots, Inc., et al.

Unaudited Statement of Operations for the fiscal month ended August 2, 2025 - MOR-2

\$USD in 000s	WAFDC, LLC	INFDC, LLC	BLBO Tenant, LLC	GAFDC LLC
Sales	-	-	-	-
Misc Revenue	-	-	-	-
Agency Revenue	-	-	-	-
Total Revenue	-	-	-	-
Cost of Goods Sold	-	-	-	-
Gross Margin	-	-	-	-
Selling and admin expenses	-	-	-	-
Depreciation Expense	-	-	-	-
Operating Profit/(Loss)	-	-	-	-
Interest Expense	-	-	-	-
Other Income (expense)	-	-	-	-
Intercompany Charges	-	-	-	-
(Gain)/Loss on Company Sale	-	-	-	-
Reorganization Items, Net	-	-	-	-
Pretax Income/(Loss)	-	-	-	-
Income Taxes	-	-	-	-
Net Income/(Loss)	-	-	-	-

Unaudited Balance Sheet for the fiscal month ended August 2, 2025 - MOR-3

Case No (Jointly Administered): 24-11967 (JKS) Reporting Period: June 29, 2025 - August 2, 2025

SUSD in 000s	Big Lots Stores, LLC	Big Lots Stores - PNS, LLC	Big Lots Stores - CSR, LLC	Closeout Distribution, LLC	AVDC, LLC	Big Lots eCommerce LLC	Big Lots Management, LLC	Big Lots, Inc.	Consolidated Property Holdings, LLC
ASSETS									
Current assets:									
Cash and cash equivalents	(21,590)	(289)	55	6	29	3,287	96,392	32	-
Restricted Cash	29,252	1,760	-	(1)	-	-	-	308	-
Intercompany balances	(221,082)	673,273	71,315	163,112	121,896	14,834	(1,304,465)	157,402	32,431
Inventories	(0)	(0)	(0)	(0)	-	-	-	-	-
Other current assets	25,668	239	88	(2,093)	(11,838)		8,230	(6,107)	9,536
Total current assets	(187,753)	674,984	71,458	161,024	110,087	17,360	(1,199,843)	151,635	41,966
Operating lease right-of-use assets	0	(0)	0	-	-	-	-	(0)	-
Property and equipment - net	(790)	773	(28)	(0)	0	45	(0)	-	-
Deferred income taxes	(23)	(822)	8	(2)	522	16	301	2	0
Other assets	12,292	194	26	8	484	-	15	_	-
Investment in Subsidiaries	124,702	-	-	-	-	-	76,262	(727,483)	-
Total Assets	(51,572)	675,128	71,463	161,030	111,093	17,421	(1,123,264)	(575,846)	41,966
LIABILITIES AND SHAREHOLDERS' EQUITY									
Current liabilities:									
Accounts payable	(8,432)	14,708	2,056	70,999	311	2,009	13	10	-
Current operating lease liabilities	0	(0)	0	(0)	-	-	-	-	-
Property, payroll and other taxes	14,685	6,639	3,833	114	(78)	3	224	(103)	(39)
Accrued operating expenses	20,418	2,303	386	819	167	7,272	8,988	59	2
Current maturities of long-term debt obligations	-	-	-	-	-	-	-	-	-
Debtor in possession financing	-	-	-	-	-	-	-	-	-
Agency Fees due to Gordon Brothers	17,633	-	-	-	-	-	-	-	-
Insurance reserves	-	-	-	-	(0)	-	-	-	-
Accrued salaries and wages	0	0	- (405)	0	-	- (50)	(0)	-	- (1.20.4)
Other Current Liabilities Total current liabilities	(38,936) 5,368	(4,182) 19,468	(425) 5,850	(103) 71,829	1,134 1,534	(58) 9,226	45,345 54,570	191 157	(1,384)
		*		•	·	9,220	34,370		(1,420)
Long-term debt	-	-	-	-	-	-	-	-	-
Noncurrent operating lease liabilities	0	(0)	0	-	-	-	-	(0)	-
Income taxes payable	4,262	(3,122)	(74)	(175)	(356)	9	43	(258)	31
Insurance reserves	-	-	-	-	-	-	-	-	-
Unrecognized tax benefits	4,139	(57)	-	- (0)	-	-	-	(2)	-
Other liabilities	(0)	-	-	(0)	-	-	-	-	-
Liabilities Subject To Compromise	420,975	165,609	13,912	55,442	96,542	2,089	5,049	273	3
Shareholders' equity/(deficit)	(486,316)	493,232	51,774	33,934	13,374	6,097	(1,182,926)	(576,016)	43,353
Total Liabilities & Shareholders' Equity/(Deficit)	(51,572)	675,128	71,463	161,030	111,093	17,421	(1,123,264)	(575,846)	41,966

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Unaudited Balance Sheet for the fiscal month ended August 2, 2025 - MOR-3

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				CSC					
\$USD in 000s	Broyhill LLC	Great Basin, LLC	Big Lots F&S, LLC	Distribution LLC	Durant DC, LLC	PAFDC LLC	WAFDC, LLC	INFDC, LLC	BLBO Tenant, LLC
ASSETS		-	-	-					-
Current assets:									
Cash and cash equivalents	-	-	-	0	1	-	-	-	-
Restricted Cash	-	-	-	86	77	-	-	-	-
Intercompany balances	-	488	9,968	155,614	127,781	-	(3,979)	-	(12)
Inventories	-	-	-	-	(0)	-	-	-	-
Other current assets		-	(68)	(2,564		-	-	-	-
Total current assets		488	9,900	153,137	126,698	-	(3,979)	-	(12)
Operating lease right-of-use assets	-	-	-	-	-	-	-	-	-
Property and equipment - net	-	0	-	-	-	-	-	-	-
Deferred income taxes	-	_	12	(13	) (2)	-	_	-	_
Other assets	-	-	-	-	(0)	_	_	-	-
Investment in Subsidiaries	-	-	-	_	- ` ´	-	-	-	-
Total Assets	-	488	9,912	153,124	126,696	-	(3,979)	-	(12)
LIABILITIES AND SHAREHOLDERS' EQUITY									
Current liabilities:									
Accounts payable	-	-	236	49,437	44,414	-	-	-	-
Current operating lease liabilities	-	-	-	(0	0	-	-	-	-
Property, payroll and other taxes	-	(5)	(29)	318		-	-	-	(12)
Accrued operating expenses	-	2,292	69	260	464	-	(2,081)	-	-
Current maturities of long-term debt obligations	-	-	-	-	-	-	-	-	-
Debtor in possession financing	-	-	-	-	-	-	-	-	-
Agency Fees due to Gordon Brothers	-	-	-	-	-	-	-	-	-
Insurance reserves	-	-	-	- (0	-	-	-	-	-
Accrued salaries and wages Other Current Liabilities	-	(146)	(55)	(0 103		-	-	-	-
Total current liabilities		(146) 2,141	(55) 219	50,118		-	(2,081)	-	(12)
Long-term debt	_		-	-	- 10,102	-	-	-	-
		_		(0	)				
Noncurrent operating lease liabilities Income taxes payable	-	(87)	(5)	(0 (181		-	-	-	-
Insurance reserves	-	(87)	(3)	(161	(87)	-	-	-	-
Unrecognized tax benefits	-	-	-	-	-	-	-	-	-
Other liabilities	-	-	- -	(0	(0)	-	-	-	-
Liabilities Subject To Compromise	-	232	1,047	55,143		-	(34)	-	-
Shareholders' equity/(deficit)	-	(1,799)	8,652	48,043	43,989	-	(1,863)	-	-
Total Liabilities & Shareholders' Equity/(Deficit)	-	488	9,912	153,124	126,696	-	(3,979)	-	(12)

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Case No (Jointly Administered): 24-11967 (JKS)

Reporting Period: June 29, 2025 - August 2, 2025

In re: Big Lots, Inc., et al.

Unaudited Balance Sheet for the fiscal month ended August 2, 2025 - MOR-3

\$USD in 000s	GAFDC LLC
ASSETS	
Current assets:	
Cash and cash equivalents	_
Restricted Cash	_
Intercompany balances	1,464
Inventories	-
Other current assets	-
Total current assets	1,464
Operating lease right-of-use assets	-
Property and equipment - net	-
Deferred income taxes	-
Other assets	-
Investment in Subsidiaries	-
Total Assets	1,464
·	
LIABILITIES AND SHAREHOLDERS' EQUITY	
Current liabilities:	
Accounts payable	-
Current operating lease liabilities	-
Property, payroll and other taxes	-
Accrued operating expenses	-
Current maturities of long-term debt obligations	-
Debtor in possession financing	-
Agency Fees due to Gordon Brothers	-
Insurance reserves	-
Accrued salaries and wages	-
Other Current Liabilities	
Total current liabilities	
Long-term debt	-
Noncurrent operating lease liabilities	-
Income taxes payable	-
Insurance reserves	-
Unrecognized tax benefits	-
Other liabilities	-
Liabilities Subject To Compromise	1,035
Shareholders' equity/(deficit)	429
Total Liabilities & Shareholders' Equity/(Deficit)	1,464